26 April 1951

Memorandum to: Deputy Director of Central Intelligence

- 1. The meeting of the Army, Navy and Air Force Reserve Units of CIA, which you have agreed to address, is scheduled for Tuesday, 1 May, at 5:30. I will call for you at 5:15.
- 2. I have talked with the three unit commanders, and they have all indicated that you should speak on any subject that you wish. However, I have elicited some suggestions of topics they would be interested in and am passing them along.
- a. Combat intelligence (such as your experiences in Twelfth Army Group) as opposed to national or strategic intelligence, with emphasis as to the impact of the one upon the other, and where and how they meet in the middle.
- b. Views on the distribution of intelligence functions among the various agencies in the Government and where the lines between them can be drawn.
- c. How the needs of the intelligence users can best be determined.
- d. The meshing of the needs of the policy makers with the product of the intelligence producers.
- 3. While you may have some specific points you wish to present, I think it might be helpful to present the above thoughts within the over-all framework of the production of intelligence.
- 4. The audience will be composed completely of CIA

 personnel.

 Walter L. Pforzheimer

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We usually have about a 45-minute discussion, short break and then question and answer period.

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